## If You Build It Will They Come? Planning for Success



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**OCTOBER 29, 2015 NATIONAL EXTENSION TOURISM CONFERENCE** 

#### LOCAL TOURISM PLANNING

#### **Challenges**

- Limited tourism knowledge
- "If we market they will come" approach
- Getting broad engagement
- Funders/stakeholders want evidence

#### **Opportunities**

- Research-based content
- "Look before you leap" approach
- Intentional recruitment appraoch
- Identifies measurement metrics





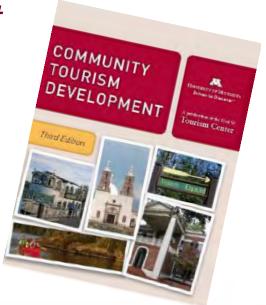
#### **TOURISM ASSESSMENT PROGRAM**

- Engages locals
- Educates about tourism
- Builds awareness of local potential
- Enables informed decision-making



#### RESEARCH BASE

- Asset Based Community Development (ABCD)
- Community Capitals (Flora, Flora & Fey)
- Community Tourism Development
  - Core values for tourism
  - Inventories and worksheets



#### **TOURISM ASSESSMENT PROGRAM**

 Created in 2007 as an expert-driven Rapid Assessment

It has evolved...

Source: openclipart.org



Funding for a 2 year pilot in 2013-2015

5 communities

200+ community members

Multiple stakeholders

**Evaluation** 

Minnesota Sustainable Tourism Assessment for Small Communities **Community Application** April 2013 Central Southeas

Tourism Center

UNIVERSITY OF MINNESOTA

The University of Minnesota Tourism Center is a collaboration of the College of Food, Agricultural and Natural Resource Sciences and University of Minnesota Extension.

Regional Sustainable Development Partnerships

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**EXTENSION** 

## 360° VIEW OF COMMUNITY TOURISM POTENTIAL

- 18-24 months
- Multiple perspectives
- Multiple visits for data collection
- Report
- Actions by community
- Evaluation

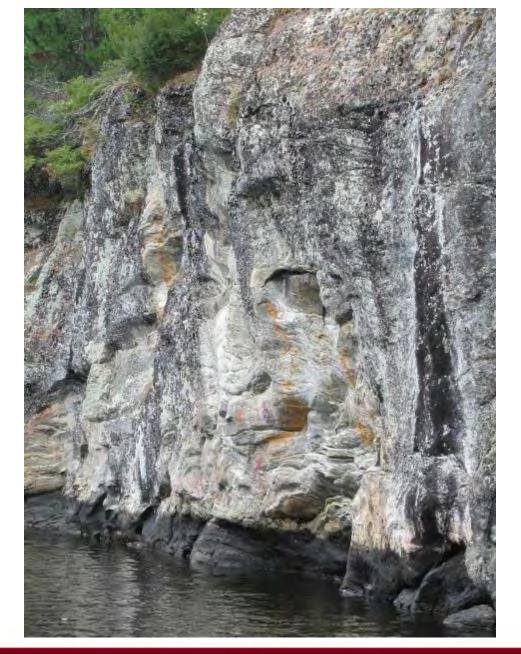


#### **TOURISM ASSESSMENT DATA COLLECTION**

- Phase 1. LOCAL residents identify local tourism assets by completing inventory and assessment forms.
- Phase 2. VISITORS "mystery visitors" provide market perspective of local tourism assets and opportunities using a modified First Impressions approach.
- Phase 3. EXPERTS a team of tourism experts visit the community. Visit includes a facilitated community meeting to explore local attitudes and strengths, weaknesses, opportunities and threats (SWOT) for local tourism.

#### **LOCAL TEAMS INVENTORY & ASSESS**

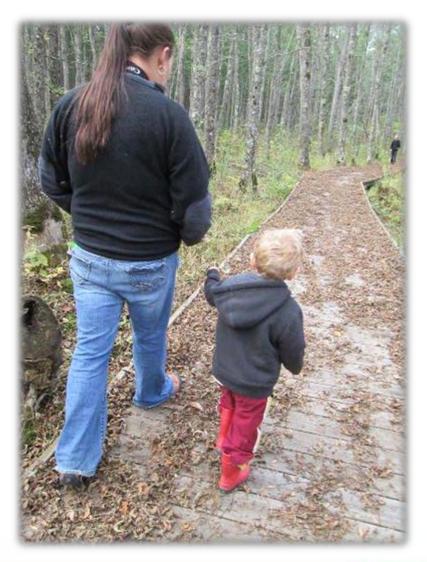






#### **MYSTERY VISITORS**





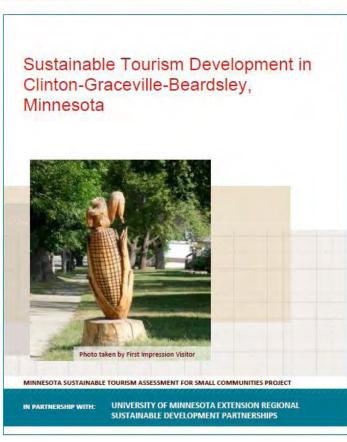


#### **EXPERT TEAM VISIT**



#### REPORT

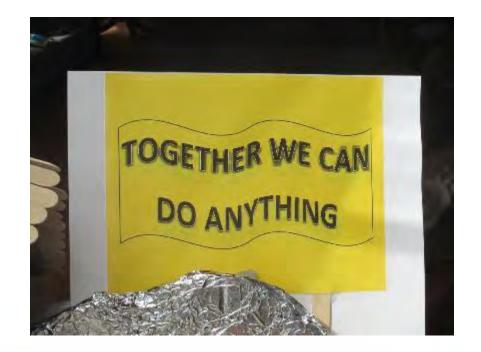




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# EDUCATOR PRESENTS REPORT AND COMMUNITY IDENTIFIES ACTION PRIORITIES









#### PROGRAM EVALUATION

- Pilot: Mid-project developmental evaluation
  - Community participant interviews
  - Online survey of University partners & educators
  - Presentations by communities to funder/stakeholders at statewide meeting

End: Ripple Effect Mapping (REM)

#### RIPPLE EFFECT MAPPING (REM)

 Practical participatory evaluation to capture intended & unintended impact

(Cousins and Whitmore, 1998; Torock, 2009)

- Stakeholders identify outcomes in 2 hour community meeting
  - Use XMind software to create visual map
- Evaluation team reviews map & further groups info into themes
- Stakeholders validate in follow-up session



### Thank you.

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